## **Comprehensive District Improvement Plan (CDIP)**

#### Rationale

District improvement efforts are a collaborative process involving multiple stakeholders. Through the improvement planning process, leaders focus on priority needs, district funding, and closing achievement gaps among identified subgroups of students. When implemented with fidelity, the Comprehensive District Improvement Plan (CDIP) cultivates an environment that promotes student growth and achievement.

While the focus of continuous improvement is student performance, the work must be guided by the aspects of teaching and learning that affect performance. An effective improvement process should address the contributing factors creating the learning environment (inputs) and the performance data (outcomes). Through the Needs Assessment for Districts, priorities were identified and processes, practices, and/or conditions were chosen for focus. This goal building template will assist your improvement team to address those priorities and outline your targets and the activities intended to produce the desired changes. Progress monitoring details will ensure that your plan is being reviewed regularly to determine the success of each strategy.

#### Requirements for Building an Improvement Plan

- There are seven (7) required district goals:
  - o State Assessment Results in reading and mathematics
  - State Assessment Results in science, social studies and writing
  - o Achievement Gap
  - English Learner Progress
  - Quality of School Climate and Safety
  - Postsecondary Readiness
  - Graduation Rate

# Explanations/Directions

**Goal**: Districts should determine long-term goals that are three to five year targets for each required district level indicator. Long-term targets should be informed by The Needs Assessment for Districts.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Districts should determine short-term objectives to be attained by the end of the current academic year. There can be multiple objectives for each goal.	Describe your approach to systematically address a process, practice, or condition that was identified as a priority during the Needs Assessment for Districts. There can be multiple strategies for each objective. The strategy can be based upon Kentucky's six (6) Key Core Work Processes or another established improvement approach (i.e. Six Sigma, Shipley, Baldridge, etc.).	Describe the actionable steps that will occur to deploy the chosen strategy. There can be multiple activities for each strategy.	List the criteria that will gauge the impact of your work. The measures may be quantitative or qualitative but are observable in some way. Consider measures of input as well as outcomes for both staff and students.	Describe the process used to assess the implementation of the plan, the rate of improvement, and the effectiveness of the plan. Your description should include the artifacts to be reviewed, specific timelines, and responsible individuals.	List the specific federal, state, or local funding source(s) used to support each improvement initiative.

### 1: State Assessment Results in reading and mathematics

Goal 1 (State your reading and math goal.): Increase combined reading and math achievement for all elementary schools from 63.8 in 2022 to 81 in 2027; for all middle schools from 66.3 in 2022 to 83 in 2027; and for all high schools from 66.6 in 2022 to 87 in 2027 as measured by KSA's math and reading indicator rating.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1:	Strategy 1:	The district will guide/support	PLC attendance and	District achievement team will	0
		principals and teachers in	minutes, KSA scores	monitor PLCs monthly	
By June 2023, the combined	KCWP 1: Design and Deploy	establishing a process to ensure			
reading and math	Standards	curriculum alignment reviews are			
achievement will increase for		on ongoing action of the PLC's			
all elementary school	The district will put a support	planning process.			
students to 67; all middle	system in place to ensure the				
school students to 70.3; and	curriculum is taught at a high	The district will support school	Evidence Google drive,	District achievement team will	District funds,
all high school students to	level of fidelity.	teams to establish units of study	PLC minutes, and KSA	monitor & provide trainings for	District title 1,
70.6 as measured by KSA.		that are grounded in deconstructed	scores.	district/school-level coaching teams.	ESSER, ARP funds
		standards, clarity, and best practice.			
		The district will guide/support	PLC attendance and	District achievement team will	District funds,
		principals and teachers in	minutes, KSA scores.	monitor & provide trainings for	District title 1,
		establishing a process to ensure		district/school-level coaching teams.	ESSER, ARP funds
		regularly-scheduled curriculum			
		meetings to review the alignment			
		between standards, learning			
		targets, and assessment measures			
		for reading and math.			
		The district will support the Math	BIT & DIT minutes;	The district implementation	District funds,
		Design Collaborative work in the	coaching logs, OTISS	facilitators will monitor MDC	District Title 1, and
		district by providing a math coach	data, MDC Fidelity	implementation.	Deeper Learning
		to Kirksville Elementary, Daniel	data, I-Ready scores,		
		Boone Elementary, Silver Creek	and KSA scores.		
		Elementary, Glenn Marshall			
		Elementary, Kit Carson Elementary,			
		Waco Elementary, Clark Moores			
		Middle School, Foley Middle School,			
		and Madison Middle School.			

Goal 1 (State your reading and math goal.): Increase combined reading and math achievement for all elementary schools from 63.8 in 2022 to 81 in 2027; for all middle schools from 66.3 in 2022 to 83 in 2027; and for all high schools from 66.6 in 2022 to 87 in 2027 as measured by KSA's math and reading indicator rating.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
	Strategy 2:	The district will provide an	Evidence Google drive,	The district implementation	District funds, ESSER
		Academic Intervention Team, to	I-Ready growth and	facilitators will monitor AI	
	KCWP 2: Design and Deliver	support schools with strengthening	achievement data,	intervention team implementation	
	Instruction	tier 1 instruction. This team will	OTISS data, KSA scores,	and success.	
		work with the building coach to	PLC agendas		
	The district will ensure that	establish a professional learning			
	tier 1 instruction is highly	system that supports all work			
	effective, culturally	related to curriculum and the			
	responsive, evidence-based	development of curriculum			
	core instruction to <u>all</u>	documents. Regular data will be			
	students in the classroom.	collected on the progress towards			
		meeting curricular goals for tier 1.			
		Academic intervention team will	Evidence Google drive,	District achievement team will	District funds, ESSER
		support tier 1 instruction in schools	I-Ready growth and	monitor & provide trainings for	
		by increasing collaboration in	achievement data,	district/school-level coaching teams.	
		deconstruction of standards and	OTISS data, KSA scores,		
		developing congruent learning	PLC agendas		
		targets for reading and math.			
		Academic intervention team will	Evidence Google drive,	District achievement team will	District funds, ESSER
		support tier 1 instruction in schools	I-Ready growth and	monitor & provide trainings for	
		by ensuring that all users of	achievement data,	district/school-level coaching teams.	
		assessment data use information to	OTISS data, KSA scores,		
		benefit student learning in reading	PLC agendas		
		and math.			
		Academic intervention team will	Evidence Google drive,	District achievement team will	District funds,
		support tier 1 instruction in schools	I-Ready growth and	monitor & provide trainings for	ESSER, Deeper
		by ensuring that effective	achievement data,	district/school-level coaching teams.	Learning
		communication is used to guide	OTISS data, KSA scores,		
		instructional planning, student	PLC agendas		
		grouping, etc. for reading and math.			
		<ul> <li>Use formative/Summative</li> </ul>			
		data			

Goal 1 (State your reading and math goal.): Increase combined reading and math achievement for all elementary schools from 63.8 in 2022 to 81 in 2027; for all middle schools from 66.3 in 2022 to 83 in 2027; and for all high schools from 66.6 in 2022 to 87 in 2027 as measured by KSA's math and reading indicator rating.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		<ul><li>Develop students'</li></ul>			
		assessment capabilities			
		<ul> <li>Success Criteria</li> </ul>			
		<ul> <li>Instructional modifications</li> </ul>			
		as needed			

### 2: State Assessment Results in science, social studies and writing

Goal 2 (State your science, social studies, and writing goal.): Increase combined science, social studies, and writing achievement for all elementary schools from 66.7 in 2022 to 86 in 2027; for all middle schools from 63.6 in 2022 to 79 in 2027; and for all high schools from 53.9 in 2022 to 73 in 2027 as measured by KSA's combined science, social studies, and writing indicator rating.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1:	Strategy 1:	The district will support curriculum	Evidence Google drive,	District achievement team will	District funds,
		alignment reviews by providing	I-Ready growth and	monitor & provide trainings for	District title 1,
By June 2023, the combined	KCWP 1: Design and Deploy	each school with an academic coach	achievement data,	district/school-level coaching teams.	ESSER, ARP funds
reading and math	Standards	to support the work.	OTISS data, KSA scores,		
achievement will increase for			PLC agendas		
all elementary school	The district will put a support	The district will ensure regularly-	Evidence Google drive,	District achievement team will	District funds,
students to 70.7; all middle	system in place to ensure the	scheduled curriculum meetings to	I-Ready growth and	monitor & provide trainings for	District title 1,
school students to 66.6; and	curriculum is taught at a high	review the alignment between	achievement data,	district/school-level coaching teams.	ESSER, ARP funds
all high school students to	level of fidelity.	standards, learning targets, and	OTISS data, KSA scores,		
57.9 as measured by KSA.		assessment measures.	PLC agendas		
		The district will provide training to	Evidence Google drive,	District achievement team will	District funds,
		teachers for the continuous	I-Ready growth and	monitor & provide trainings for	District title 1,
		classroom improvement model.	achievement data,	district/school-level coaching teams.	ESSER, ARP funds
		(CCI)	OTISS data, KSA scores,		
			PLC agendas		
		The district will provide ongoing	Evidence Google drive,	District achievement team will	District funds,
		professional development in the	I-Ready growth and	monitor & provide trainings for	District title 1,
		area of best practice/high yield	achievement data,	district/school-level coaching teams.	ESSER, ARP funds
		instructional strategies to aid in	OTISS data, KSA scores,		
		meeting the learning needs of all	PLC agendas		
		students.			
		The district will assist with	Evidence Google drive,	District achievement team will	District funds,
		professional learning and	I-Ready growth and	monitor & provide trainings for	District title 1,
		implementation to support the	achievement data,	district/school-level coaching teams.	ESSER, ARP funds
		development and review of school-	OTISS data, KSA scores,		
		level writing plans.	PLC agendas		
		The district will partner with BCCS	STeLLA updates, KSA	PIMSER, District achievement team	District funds
		Science Learning to engage 4 <sup>th</sup> and	scores	will monitor	

Goal 2 (State your science, social studies, and writing goal.): Increase combined science, social studies, and writing achievement for all elementary schools from 66.7 in 2022 to 86 in 2027; for all middle schools from 63.6 in 2022 to 79 in 2027; and for all high schools from 53.9 in 2022 to 73 in 2027 as measured by KSA's combined science, social studies, and writing indicator rating.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		5 <sup>th</sup> grade science teachers across the district.			
	Strategy 2:  KCWP 2: Design and Deliver Instruction  The district will ensure that tier 1 instruction is highly effective, culturally responsive, evidence-based core instruction to all students in the classroom.	Academic intervention team will support tier 1 instruction in schools by increasing collaboration in deconstruction of standards and developing congruent learning targets for science, social studies, and writing.	Evidence Google drive, I-Ready growth and achievement data, OTISS data, KSA scores, PLC agendas	District achievement team will monitor & provide trainings for district/school-level coaching teams.	District funds, ESSER
		Academic intervention team will support tier 1 instruction in schools by ensuring that all users of assessment data use information to benefit student learning in science, social studies, and writing.	Evidence Google drive, I-Ready growth and achievement data, OTISS data, KSA scores, PLC agendas	District achievement team will monitor & provide trainings for district/school-level coaching teams.	District funds, ESSER
		Academic intervention team will support tier 1 instruction in schools by ensuring that effective communication is used to guide instructional planning, student grouping, etc. for science, social studies, and writing.  • Use formative/Summative data	Evidence Google drive, I-Ready growth and achievement data, OTISS data, KSA scores, PLC agendas	District achievement team will monitor & provide trainings for district/school-level coaching teams.	District funds, ESSER, Deeper Learning

Goal 2 (State your science, social studies, and writing goal.): Increase combined science, social studies, and writing achievement for all elementary schools from 66.7 in 2022 to 86 in 2027; for all middle schools from 63.6 in 2022 to 79 in 2027; and for all high schools from 53.9 in 2022 to 73 in 2027 as measured by KSA's combined science, social studies, and writing indicator rating.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		<ul> <li>Develop students'</li> </ul>			
		assessment capabilities			
		Success Criteria			
		Instructional modifications as			
		needed			

## 3: Achievement Gap

Districts are not required to establish long term achievement gap goals; however, districts must establish yearly targets (objectives).

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1:  By June 2023, the reading index scores for all students with disabilities will increase for elementary school students to 57.5; for middle school students to 46.6; and for high school students to 36.7 as measured by KSA.	KCWP 2: Design and Deliver Instruction  KCWP 4: Review, Analyze, and Apply Data	Selected teachers will be trained in the Continuous Classroom Improvement model to begin classroom implementation.	Training log; KPREP & ACT scores	District Achievement Team will monitor training provided.	District funds & District Title 1; School funds & School Title 1
	Teachers will use a system to monitor students' progress on standards.	Teachers will use a PLC protocol (like PDSA in Continuous Classroom Improvement model) with an effective cyclical process for standards, deconstruction, designing of assessment measures, resource sharing and collaborative lesson creation, and analysis of data.	PLC minutes; KSA & ACT scores	District Achievement Team will monitor school PLCs monthly.	NA
Objective 2:  By June 2023, math index scores for all students with disabilities will increase for elementary school students	KCWP 2: Design and Deliver Instruction KCWP 4: Review, Analyze, and Apply Data	Selected teachers will be trained in the Continuous Classroom Improvement model to begin classroom implementation.	Training log; KPREP & ACT scores	District Achievement Team will monitor training provided.	District funds & District Title 1; School funds & School Title 1
to 46.3; for middle school students to 41.1; and for high school students to 39.7 as measured by KSA.	Teachers will use a system to monitor students' progress on standards.	Teachers will use a PLC protocol (like PDSA in Continuous Classroom Improvement model) with an effective cyclical process for standards, deconstruction, designing of assessment measures, resource sharing and collaborative lesson creation, and analysis of data.	PLC minutes; KSA & ACT scores	District Achievement Team will monitor school PLCs monthly.	NA

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		The district will continue to support	BIT & DIT minutes;	The district Active Implementation	NA
		Active Implementation of MDC by	Coaching logs; KSA	facilitators will monitor scale-up	
		providing math coaches at Kirksville	results	activities.	
		Elementary, Daniel Boone			
		Elementary, Silver Creek			
		Elementary, Kit Carson Elementary,			
		Waco Elementary, Glenn Marshall			
		Elementary, Clark Moores Middle,			
		Foley Middle, and Madison Middle			
		Schools.			

## **4: English Learner Progress**

Goal 4 (State your English learner goal.): By the end of the 2025-26 school year, the district English Learner indicator in elementary school will increase from 57.8 to 62.5 and the middle school will increase from 29.0 to 35.0.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1	KCWP 5: Design Align and	Students will be provided with up	Imagine Learning	Director of Districtwide Services and	District Title I
During the 2022-23 school	Deliver Support	to 20 minutes of Imagine Learning	reports; ACCESS	District ELL staff will collectively	
year, 100% of ELL students	The district will put a support	up to four times per week.	results	monitor ELL student data on a	
will increase their composite	system in place to ensure			monthly basis.	
score on the ACCESS	appropriate academic	Students will set attainable goals	Ellevation reports;	Director of Districtwide Services and	District Title III
assessment by 0.5.	interventions are taking place	with the ELL teacher based on	ACCESS results	District ELL staff will collectively	
	to meet the needs of	ACCESS results within Ellevation.		monitor ELL student data on a	
	students in the ELL/ESL			monthly basis.	
	program.	Teachers will use Ellevation	Ellevation reports;	Director of Districtwide Services and	District Title III
		strategies to assist ELL students in	ACCESS results	District ELL staff will collectively	
		reaching their ELL goals.		monitor ELL student data on a	
				monthly basis.	

## 5: Quality of School Climate and Safety

Goal 5 (State your climate and safety goal.): By June of 2025, Madison County Schools will increase the School Climate and Safety index in Elementary School from 76 to 79, in Middle School from 67.8 to 70.8, and in High School from 62.5 to 65.5.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1: During the 22-23	KCWP5: Design, Align	The district will monitor school	Office Discipline	Office Discipline Reports/Incident	Title IV
school year, Madison County	and Deliver Support -	implementation of PBIS.	Reports/Incident	Forms - Monthly MTSS meetings	General Fund
Schools will implement and	Create district wide		Forms	<ul> <li>Universal Behavior Screener (SRSS-</li> </ul>	
utilize a system of Behavior	tiered behavioral		PBIS Checklist	IE) - 3 times per year at Monthly	
and Mental Health Supports	support system.		Universal Behavior	MTSS meetings	
through a multi-tiered			Screener (SRSS-IE)	<ul> <li>School Climate and Safety Survey -</li> </ul>	
implementation approach.			School Climate and	KSA one time per year	
			Safety Survey (KSA)		
		The district will develop a MTSS/Trauma	Professional	<ul> <li>Attendance of PD</li> </ul>	GEER Grant
		Team to facilitate the integration of	Development (Trauma		
		trauma informed practices in all schools.	informed)		
		The district will monitor the	Program	<ul> <li>Office Discipline Reports/Incident</li> </ul>	Title IV
		implementation of SEL (K-8) and Suicide	implementation	Forms - Monthly MTSS meetings	General Fund
		Prevention Curriculum(6-12).	Monthly School Level	<ul> <li>Universal Behavior Screener (SRSS-</li> </ul>	
			MTSS Agenda and	IE) - 3 times per year at Monthly	
			Notes	MTSS meetings	
				<ul> <li>School Climate and Safety Survey -</li> </ul>	
				KSA one time per year	
		The district will monitor implementation of	Monthly School Level	<ul> <li>District MTSS Team/Coordinator</li> </ul>	Title IV
		the School level MTSS teams.	MTSS Agenda and	<ul> <li>Office Discipline Reports/Incident</li> </ul>	General Fund
			Notes	Forms Monthly MTSS meetings	
				<ul> <li>Universal Behavior Screener (SRSS-</li> </ul>	
				IE) - 3 times per year at Monthly	
				MTSS meetings	
				<ul> <li>School Climate and Safety Survey -</li> </ul>	
				KSA one time per year	
		The district will request school level input	Develop a district list	Office Discipline Reports/Incident	Title IV
		for district approved behavior	of evidence-based	Forms - Monthly MTSS meetings	General Fund
		interventions.			

Goal 5 (State your climate and safety goal.): By June of 2025, Madison County Schools will increase the School Climate and Safety index in Elementary School from 76 to 79, in Middle School from 67.8 to 70.8, and in High School from 62.5 to 65.5.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
			practices for behavior intervention.	<ul> <li>Universal Behavior Screener (SRSS-IE) - 3 times per year at Monthly MTSS meetings</li> <li>School Climate and Safety Survey - KSA one time per year</li> </ul>	
		The district will continue relationships with Outside Agencies for provision of Behavioral/Social/Mental Health Services.	Ongoing direct services to support students	<ul> <li>MOA Data Sheet</li> <li>Mental Health Agency Sign in</li> <li>Office Discipline Reports/Incident Forms - Monthly MTSS meetings</li> <li>Universal Behavior Screener (SRSS-IE) - 3 times per year at Monthly MTSS meetings</li> <li>School Climate and Safety Survey - KSA one time per year</li> </ul>	Title IV General Fund
	KCWP5: Design, Align and Deliver Support - Utilize School Safety Monitors throughout the district.	The district plans to employ School Safety Monitors at each school.	Employ one at each school	<ul> <li>Office Discipline Reports/Incident         Forms - Monthly MTSS meetings</li> <li>Universal Behavior Screener (SRSS-IE) - 3 times per year at Monthly         MTSS meetings</li> <li>School Climate and Safety Survey -         KSA one time per year</li> </ul>	Title IV ESSER/ARP funds

## **6: Postsecondary Readiness**

Goal 6 (State your postsecondary goal.): Increase Postsecondary Readiness Indicator from 83.2 to 93.2 as measured by the PR formula by June 2025.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1: By June 2025,	KCWP 5: Design, Align, and	Expand educational opportunities	Postsecondary	District Achievement Team will	District Funds
increase Postsecondary	Deliver Support	through the two Ignite Academies	Transition Readiness	monitor transition readiness	
Readiness Indicator to 93.2.		for Career Readiness.	formula results.	worksheets through the school	
	The district will provide			counseling office and/or DAC and	
	support and resources to			meeting when necessary.	
	principals for transition	Provide an expanded tracking			
	readiness.	worksheet that will allow			
		counselors to accurately provide			
		scheduling consultation for career			
		pathways, EOP results, Industry			
		Certification results, and AP/Dual			
		Credit results by the completion of			
		high school.			

### 7: Graduation Rate

Goal 7 (State your graduation rate goal.): Increase the average graduation rate indicator from 93.7 in 2022 to 95.0 in 2026 as measured by the graduation rate indicator formula.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1: By June 2023 increase the average graduation rate indicator to 93.9 as measured by the graduation rate indicator formula.	KCWP 5: Design, Align, and Deliver Support  The district will have a system in place to ensure the appropriate academic	High schools will utilize the Persistence to Graduation Tool and Early Warning Tool to assist in identifying students at risk for remediation, failure, and/or untimely graduation.	Graduation percentage	District Achievement Team will monitor progress through school counseling office and District Assessment Coordinator.	0
	interventions are taking place to help high school students meet the requirements for graduation.	Expanded credit opportunities for students to gain credits toward grade completion, grade acceleration, and/or graduation through the use of Edgenuity and/or enrollment in the Focus and Finish program.	Graduation percentage, grade retention	District Achievement Team will monitor progress through school counseling office and District Assessment Coordinator.	District funds

8: Other (Optional)

#### Special Considerations for Districts with Targeted Support and Improvement (TSI) including Additional Targeted Support and Improvement (ATSI) Schools

Districts with a school identified for TSI (including ATSI) must monitor and provide support to the school to ensure the successful implementation of the school improvement plan (703 KAR 5:280(10)). The local board of education must review and approve the revised school improvement plan for TSI (including ATSI) schools (KRS 160.346(4)(a)).

#### **Monitoring and Support**

**Consider:** Describe the district's plan for monitoring and supporting the school improvement plan of any school identified for TSI/ATSI. Include in your response information regarding the process for local board review and approval.

#### Response:

We are continuing to focus on providing a solid Tier 1 foundation within all schools, utilizing academic, intervention, and math coaches, diagnostic results from iReady, PLC-focused work on unit development, and implementation of Continuous Classroom Improvement. To address our special education gap group, the Achievement Team will continue to meet with schools to review student progress data, monitor transition readiness progress on tracking sheet and failure reports, and evaluate RTI impact data. High-quality instructional resources will be made available and implemented at elementary and middle schools. Equitable access to Tier 1 instruction will be implemented through effective scheduling. The Madison County Board of Education reviews and approves the evidence-based intervention/s that TSI schools submit after approving through their SBDM approval process.